**BRUNSWICK SCHOOL DEPARTMENT**

**REVENUE AND EXPENSE REPORT FOR JUNE 30, 2018**

**School Year 2017-18**

| Revenues | Approved 06/13/17 | Adjustments | Revised Budget | Revenues through 06/30/18 | Encumbrances | Remaining Bal. | % Collected |
|---|---|---|---|---|---|---|---|
| Unapprop. Fund Bal. | $ 2,611,364.00 | | $ 2,611,364.00 | $ 2,611,364.00 | $ - | $ - | 100.00% |
| State Subsidy | $ 9,914,775.00 | $ 600,000.00 | $ 10,514,775.00 | $ 10,542,828.41 | | $ 28,053.41 | 100.27% |
| Local Share | $ 24,707,992.00 | $ (200,000.00) | $ 24,507,992.00 | $ 24,507,992.00 | $ - | $ - | 100.00% |
| Tuition | $ 71,338.00 | | $ 71,338.00 | $ 105,235.11 | $ - | $ 33,897.11 | 147.52% |
| Misc. | $ 63,000.00 | | $ 63,000.00 | $ 155,162.01 | $ - | $ 92,162.01 | 246.29% |
| Other (Local Nutrition) | $ 110,000.00 | | $ 110,000.00 | $ 110,000.00 | $ - | $ - | 0.00% |
| Total Revenue | $ 37,478,469.00 | $ 400,000.00 | $ 37,878,469.00 | $ 38,032,581.53 | $ - | $ 154,112.53 | 100.41% |

| | Expenses By Warrant Number | Approved 06/13/17 | Adjustments | Revised Budget | Expended Through 06/30/18 | Encumbrances | Remaining Bal. | % Remaining | % Expended & Encumbered |
|---|---|---|---|---|---|---|---|---|---|
| 1 | Regular Instruction | $ 16,114,873.12 | $ 183,999.00 | $ 16,298,872.12 | $ 15,719,257.13 | $ 5,596.83 | $ 574,018.16 | 3.52% | 96.48% |
| 2 | Spec. Ed. Instruction | $ 5,462,310.22 | | $ 5,462,310.22 | $ 5,282,602.51 | $ 123.27 | $ 179,584.44 | 3.29% | 96.71% |
| 3 | CTE | $ 881,756.00 | | $ 881,756.00 | $ 881,756.29 | $ - | $ (0.29) | 0.00% | 100.00% |
| 4 | Other Instruction | $ 750,171.29 | $ 28,000.00 | $ 778,171.29 | $ 714,536.08 | $ 197.72 | $ 63,437.49 | 8.15% | 91.85% |
| 5 | Student & Staff Support | $ 3,332,439.05 | $ 165,201.00 | $ 3,497,640.05 | $ 3,193,238.49 | $ 1,132.74 | $ 303,268.82 | 8.67% | 91.33% |
| 6 | System Administration | $ 1,007,763.00 | $ 22,800.00 | $ 1,030,563.00 | $ 984,639.38 | $ - | $ 45,923.62 | 4.46% | 95.54% |
| 7 | School Adminstration | $ 1,593,750.00 | | $ 1,593,750.00 | $ 1,534,954.41 | $ 144.94 | $ 58,650.65 | 3.68% | 96.32% |
| 8 | Transportation | $ 1,822,046.60 | | $ 1,822,046.60 | $ 1,855,711.23 | $ 8.91 | $ (33,673.54) | -1.85% | 101.85% |
| 9 | Operation & Maintenance | $ 4,522,678.86 | | $ 4,522,678.86 | $ 3,716,246.26 | $ 6,860.38 | $ 799,572.22 | 17.68% | 82.32% |
| 10 | Debt Service | $ 1,766,894.86 | | $ 1,766,894.86 | $ 1,754,458.29 | $ - | $ 12,436.57 | 0.70% | 99.30% |
| 11 | All Other | $ 110,000.00 | | $ 110,000.00 | $ 110,000.00 | $ - | $ - | 0.00% | 100.00% |
| 12 | Adult Education | $ 113,786.00 | | $ 113,786.00 | $ 113,786.00 | $ - | $ - | 0.00% | 100.00% |
| | Total Budget | $ 37,478,469.00 | $ 400,000.00 | $ 37,878,469.00 | $ 35,861,186.07 | $ 14,064.79 | $ 2,003,218.14 | 5.29% | 94.71% |

| **Undesignated Estimate:** | |
|---|---|
| Undesignated 06/30/17 | $ 3,885,181.00 |
| Used to offset 17/18 taxes | $ (2,611,364.00) |
| Balance | $ 1,273,817.00 |
| Unexpended to date | $ 2,003,218.14 |
| (Un)collected to date | $ 154,112.53 |
| **Undesignated estimate** | **$ 3,431,147.67** |

**BRUNSWICK SCHOOL DEPARTMENT**

**REVENUE AND EXPENSE REPORT FOR JULY 31, 2018**

**School Year 2018-19**

| Revenues | Approved 06/12/18 | Adjustments | Revised Budget | Revenues through 07/31/18 | Encumbrances | Remaining Bal. | % Collected |
|---|---|---|---|---|---|---|---|
| Unapprop. Fund Bal. | $ 2,611,364.00 | | $ 2,611,364.00 | $ 2,611,364.00 | $ - | $ - | 100.00% |
| State Subsidy | $ 9,858,866.00 | | $ 9,858,866.00 | $ 719,811.71 | $ 9,203,054.19 | $ 63,999.90 | 7.30% |
| Local Share | $ 25,354,211.00 | | $ 25,354,211.00 | $ 25,354,211.00 | $ - | $ - | 100.00% |
| Tuition | $ 98,349.00 | | $ 98,349.00 | $ 651.21 | $ 97,697.79 | $ - | 0.66% |
| Misc. | $ 83,000.00 | | $ 83,000.00 | $ - | $ 83,000.00 | $ - | 0.00% |
| Other (Local Nutrition) | $ 126,420.00 | | $ 126,420.00 | $ 126,420.00 | $ - | $ - | 0.00% |
| Total Revenue | $ 38,132,210.00 | $ - | $ 38,132,210.00 | $ 28,812,457.92 | $ 9,383,751.98 | $ 63,999.90 | 75.56% |

| | Expenses By Warrant Number | Approved 06/12/18 | Adjustments | Revised Budget | Expended Through 07/31/18 | Encumbrances | Remaining Bal. | % Remaining | % Expended & Encumbered |
|---|---|---|---|---|---|---|---|---|---|
| 1 | Regular Instruction | $ 16,709,914.00 | | $ 16,709,914.00 | $ 57,323.68 | $ 213,817.12 | $ 16,438,773.20 | 98.38% | 1.62% |
| 2 | Spec. Ed. Instruction | $ 5,689,093.00 | | $ 5,689,093.00 | $ 57,777.05 | $ 156,236.84 | $ 5,475,079.11 | 96.24% | 3.76% |
| 3 | CTE | $ 114,412.00 | | $ 114,412.00 | $ 19,068.72 | $ - | $ 95,343.28 | 83.33% | 16.67% |
| 4 | Other Instruction | $ 792,109.00 | | $ 792,109.00 | $ 7,256.78 | $ 1,339.00 | $ 783,513.22 | 98.91% | 1.09% |
| 5 | Student & Staff Support | $ 3,554,535.00 | | $ 3,554,535.00 | $ 250,962.32 | $ 994,666.59 | $ 2,308,906.09 | 64.96% | 35.04% |
| 6 | System Administration | $ 1,011,688.00 | | $ 1,011,688.00 | $ 91,052.20 | $ 418,784.21 | $ 501,851.59 | 49.61% | 50.39% |
| 7 | School Adminstration | $ 1,702,486.00 | | $ 1,702,486.00 | $ 101,741.39 | $ 941,123.04 | $ 659,621.57 | 38.74% | 61.26% |
| 8 | Transportation | $ 2,038,951.00 | | $ 2,038,951.00 | $ 165,679.22 | $ 91,262.46 | $ 1,782,009.32 | 87.40% | 12.60% |
| 9 | Operation & Maintenance | $ 4,800,012.00 | | $ 4,800,012.00 | $ 362,684.86 | $ 929,845.56 | $ 3,507,481.58 | 73.07% | 26.93% |
| 10 | Debt Service | $ 1,476,528.00 | | $ 1,476,528.00 | $ - | $ - | $ 1,476,528.00 | 100.00% | 0.00% |
| 11 | All Other | $ 126,420.00 | | $ 126,420.00 | $ - | $ - | $ 126,420.00 | 100.00% | 0.00% |
| 12 | Adult Education | $ 116,062.00 | | $ 116,062.00 | $ - | $ - | $ 116,062.00 | 100.00% | 0.00% |
| | Total Budget | $ 38,132,210.00 | $ - | $ 38,132,210.00 | $ 1,113,546.22 | $ 3,747,074.82 | $ 33,271,588.96 | 87.25% | 12.75% |

# Brunswick School Board

## Strategic Plan (Adopted October 2016)

### VISION: *Where We Want To Be*

Our students embrace learning with joy, resilience, and empathy reflecting the support and trust of our community; our staff are trusted, talented, and innovative professionals who work together to support, educate, and inspire our students; and our schools are the heart of our community.

### MISSION: *What We Do*

We provide a comprehensive, rigorous, and student-centered program. We equip students with the skills necessary to communicate effectively, to think critically and creatively, to confront challenges with resilience, and to engage with the larger world with thoughtfulness and empathy.

We offer a curriculum and programs that are responsive to the needs of individual students, we cultivate the talents of an outstanding staff, we sustain relationships that allow us to draw strength from our considerable community resources, and we encourage students to participate actively in their own education.

## Objectives (Planned for February-August 2018)

### STUDENT SUCCESS

- Understand and reflect on recent changes within the district, based on information provided by administration, including REAL school presence in Brunswick, talent development and differentiation within the classroom, and recommendations from superintendent's advisory committee for innovative programming.
- Conduct survey of families who have considered or selected other school options (charter, private, homeschool).
- Support administrative, committee, and board decisions that are responsive to the needs of all students, and that encourage understanding of diversity and equity within our learning communities.

### PROFESSIONAL EXCELLENCE

- Support and model positive, proactive communication practices that build trust and respect.
- Conduct workshop, with presentation from administration, to understand professional development needs.
- Develop opportunities to showcase achievements and to recognize and excellence and innovation of our educators.

### COMMUNITY CONNECTIONS

- Provide information to develop community understanding of issues related to proficiency-based learning and innovative pathways.
- Invite legislative representatives to meet and discuss issues.
- Identify opportunities for collaboration with other districts.
- Select name for new elementary school.
- Review information and coordinate conversation about potential changes to school start times.